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## EDUCATION

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- 2014**            **Northeastern University School of Law** - Boston, MA  
LL.M., Concentration in Health Policy and Law
- 2011**            **University of Richmond School of Law** – Richmond, VA  
J.D., Certificate in Family Law
- 2008**            **Boston College** – Chestnut Hill, MA  
M.A., Theology
- 2005**            **Canisius College** – Buffalo, NY  
B.A., Psychology and Religious Studies, *All-College Honors, cum laude*

## CAREER

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**Bouvé College of Health Sciences** 2017 – Present  
**Northeastern University**  
Lecturer

- › PHTH 1260 - The American Healthcare System
- › PHTH 2515 - Healthcare Policy and Administration

**Center for Health Policy and Law** 2016 – Present  
**Northeastern University School of Law**  
Managing Director

- › Founding managing director; duties include creation, implementation, and oversight of internal administrative and operating processes (e.g., budget, hiring, communications, branding and marketing, recruitment), and serving as main point-of-contact for the center
- › Responsible for developing and implementing short-term and long-term strategic plan for center growth, visibility, and sustainability; work with senior administrators in school of law and university to achieve center goals
- › Provide subject-matter expertise on various health policy and law topics, incl. healthcare and public health, financing, Medicare and Medicaid, immigrant health, and health equity and social determinants of health (SDOH)
- › Organize and host center’s full event portfolio, ranging from in-person events, annual lectures and conferences, faculty and student meetings, project-specific meetings, community forums, national health law professors conference
- › Manage various center projects and initiatives, including *Salus Populi: Educating the Judiciary About the Social Determinants of Health*, an initiative funded by the Robert Wood Johnson Foundation
- › Lead grant-writing efforts for development purposes

- › Identify and liaise with alumni/ae, external stakeholders, potential collaborators and/or funders
- › Advise students and other departments internal and external to the school of law on opportunities and issues related to health policy and law
- › Assist in recruiting Health Law Scholars and students interested in pursuing health policy and law concentration

**Massachusetts Health Policy Commission**

2014 - 2016

Senior Policy Analyst

- › Developed Massachusetts Accountable Care Organization (ACO) certification program
- › Collaborated with MassHealth (Massachusetts Medicaid program) on development of behavioral health integration program
- › Represented the Accountable Care team on an interagency healthcare quality improvement task force
- › Consulted as a care delivery and organization expert for Cost and Market Impact Review (CMIRs) (review of consolidations, mergers, and contractual relationship changes among and between Massachusetts healthcare organizations and systems)
- › Areas of expertise included: care delivery and payment reform, Medicare, Medicaid (MassHealth), healthcare financing and health insurance, social determinants of health (SDOH), behavioral health
- › Supervised policy and legal fellows and interns

**Partners Healthcare System (now, Mass General Brigham)**

2014

Legal Intern

- › Wrote memoranda on issues affecting employment, patient care, and financial services
- › Drafted multiple employment and separation agreements
- › Drafted position statements in MA Commission Against Discrimination Cases
- › Independently investigated, negotiated, and settled a small claims case against one of the large provider entities in the system

**BrownGreer PLC**

2012 - 2013

Deputy, File Production Team

- › Oversaw Deepwater Horizon Settlement team responsible for answering over 4,500 file requests and/or subpoenas from various law enforcement agencies to aid in ongoing investigation and prosecution over fraudulent settlement claims
- › Selected and trained team members; created and led training programs and related material for team work portfolio
- › Monitored and maintained productivity and quality control for 12-20 person team

**PartnerJD**

2011 - 2012

Contract Attorney (unlicensed)

- › Assisted in the process of e-discovery at multiple firms in Richmond and Henrico, Virginia
- › Responsible for quality assurance of document collection, production, privilege review, and deposition preparation
- › Created review process guidelines and training programs

## HIGHER EDUCATION EXPERIENCE

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### *Courses Taught*

- › **The American Healthcare System (PHTH 1260)**, Bouvé College of Health Sciences, Fall 2017, Spring 2018, Summer 2020, Fall 2020, Summer 2021, Fall 2021
- › **Healthcare Policy and Administration (PHTH 2515)**, Bouvé College of Health Sciences, Northeastern University, Fall 2018, Spring 2019, Fall 2019, Spring 2020, Spring 2021 [*helped develop the course*]

### *Student Advising*

- › K. Davis, Bouvé College of Health Sciences, Northeastern University, Capstone Advisor, 2021

### *Academic Advising Activities*

- › Northeastern University Title IX Hearing Board Member, 2020 - ongoing
- › Center for Health Policy and Law, Cooperative Education Placement Advisor, Summer 2020 – ongoing
- › Healthcare Regulatory & Compliance competition, Northeastern University School of Law, Coach, Winter 2020 (4<sup>th</sup> Place), Winter 2021
- › Northeastern University Global Health Initiative, Faculty Advisor, 2018 – ongoing
- › Health Law Scholar Advisor, Northeastern University School of Law, 2017 – ongoing
- › Health Law Society Advisor, Northeastern University School of Law, 2017 – ongoing

## AWARDS/RECOGNITION

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**2021** Exceptional Performance, Northeastern University School of Law, *recognized for exceptional performance, especially given the effort required during COVID-19*

**2020** Bouvé Distinguished Educator Award for Undergraduate Teaching, *nominee*

**2019** Outstanding Achievement Award, Northeastern University School of Law, *selected by other faculty and staff, in recognition of achievement and excellence in job performance*

## SELECTED INTERVIEWS/MEDIA MENTIONS

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**2020** [\*Parking Bans, Resident-Only Rules, And Social Distancing Complicate Beach Access\*](#), WBUR Radio Boston, July 23, 2020

**2019** [\*Growing Opportunities in Health Law\*](#), Counsel to Counsel podcast, September 24, 2019

**2010** *Advocating on Behalf of Women and Children*, University of Richmond Online, April 15, 2010

## SELECTED PRESENTATIONS

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- 2021** *Purpose and Impact of Amicus Briefs*, Law in Public Health and Health Care, Temple University, October 4, 2021
- Diversity and Equity Policies and Practices: Alignment Between Healthcare Organizations and Higher Education*, Diversity, Equity, and Inclusion Committee Racism and Culture Series, Bouvé College of Health Sciences, Northeastern University, April 6, 2021
- Salus Populi: Educating the Judiciary About the Social Determinants of Health*, Institute for Health Equity and Social Justice Research Works in Progress Series, Northeastern University, March 22, 2021
- Health Equity and Maternal Health*, American Medical Women's Association, Northeastern University, February 25, 2021
- 2020** *Being an Agent of Change During the Time of Coronavirus: The Health Policy and Law Perspective*, Public Interest Law Schools Coalition, October 26, 2020
- Health Equity in a Pandemic*, Northeastern University Global Health Institute (NUGHI), October 1, 2020
- Federal v. State Power: Who is responsible for addressing public health issues in the U.S.*, Community and Public Health, Bouvé College of Health Sciences, April 9, 2020
- Medical Debt and Health Equity*, Poverty Law Clinic, Northeastern University School of Law, March 30, 2020
- Drafting and Submitting a Public Comment: Simplifying Meal Service and Monitoring Requirements in the National School Lunch and School Breakfast Programs*, Administrative Law, Northeastern University School of Law, March 20, 2020
- The American Healthcare System, Health Reform, and the 2020 Elections*, Northeastern University College Democrats, January 27, 2020
- Substance Use Disorders, the Opioid Crisis, and Health Reform*, Northeastern University, January 24, 2020
- 2019** Keynote speaker, *Becoming A Global Citizen: Analyzing Immigrant and Refugee Health*, Boston University, October 5, 2019
- Immigrant Health Care: What Has Changed? What Might Change? How Can We Prepare?*, American Health Lawyers Association (AHLA) Annual Meeting, June 25, 2019
- Updates in Health Reform: Public Health*, Community and Public Health, Bouvé College of Health Sciences, April 3, 2019
- 2018** *Updates in Health Reform: Public Health*, Community and Public Health, Bouvé College of Health Sciences, November 29, 2018

*Bias in Health Care*, American Medical Women's Association, Northeastern University, September 27, 2018

*Immigrant Health Care*, 41<sup>st</sup> Annual Health Law Professors Conference, Case Western Reserve University School of Law, June 9, 2018

*Identifying and Addressing Social Determinants of Health*, Reflections in Action, Harvard Medical School, June 5, 2018

*Disparate Discourses: The Persistence of Racial and Gender Disparities in Diseases of Despair*, moderator, Diseases of Despair: The Role of Policy and Law, Annual Health Law Conference, Northeastern University School of Law, April 13, 2018

*State and Local Innovations*, moderator, Diseases of Despair: The Role of Policy and Law, Annual Health Law Conference, Northeastern University School of Law, April 13, 2018

*Updates in Health Reform: Public Health*, Community and Public Health, Bouvé College of Health Sciences, April 11, 2018

**2017** *Balancing Patient Privacy Against the Importance of Collecting Determinants of Health Data*, 40<sup>th</sup> Annual Health Law Professors Conference, Georgia State University College of Law, June 2017

*Health Care Policy in Massachusetts*, American Healthcare Systems, NUSL, May 2017

**2016** *Accountable Care Organizations (ACO) 101*, Tufts Medical School, May 6, 2016

**2015** *Care Delivery 101*, Massachusetts Health Policy Commission, July 22, 2015

**2010** *Public schools and student discipline: law and policy*, City of Richmond and University of Richmond School of Law community forum, Spring 2010

*Developing inclusive and engaged student groups on campus*, Annual Leadership Institute, If/When/How (Formerly, Law Students for Reproductive Justice), Summer 2010

**2009** *Public schools and student discipline: law and policy*, City of Richmond and University of Richmond School of Law, Fall 2009

## PROFESSIONAL ASSOCIATIONS

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**American Society of Law, Medicine and Ethics**, member, 2017 – present

**American Health Lawyers Association**, Young Professionals Council, 2017-2019

**American Bar Association**, Health Law and Legal Education sections, 2016 – present

**Boston Bar Association**, Health Law Education Committee member, 2015-2018

**Massachusetts Bar Association**, Health Law & Employment Law sections, 2015 – present

**DiGamma**, Canisius College Honor Society, lifetime member

## COMMUNITY ENGAGEMENT/LEADERSHIP

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**MIT COVID-19 Challenge**, Solutions for the Future of Work hackathon, judge, November 8, 2020

**GBH**, Community Advisory Board Member, 2019 – 2020; Co-Chair, 2021 – present

**Health Law Advocates**, Immigrant Healthcare Access Coalition, 2017 – present

**International Professional Association for Transport & Health**, abstract peer-reviewer, 2016 - 2017

**Charlotte Business Journal Innovations in Health Care**, judge, 2016

**University of Richmond School of Law**, Class of 2011 Reunion Chair, 2016

**Boston Debate League**, volunteer judge, 2014 – 2016

**Virginia League of Planned Parenthood**, junior board member and volunteer, 2009-2013

**American Cancer Society**, Highest Level of Income Development (Relay for Life), 2009